## NORTH COAST REGION GIN GIN STATE HIGH SCHOOL

OUR VISION: Inspiring Minds. Creating opportunities. Shaping Queensland's future.

## **EVERY STUDENT SUCCEEDING**

Our 2019 Explicit School Improvement Agenda is; To improve reading of every student in year 8 by more than 1 year



## 2019 Annual Implementation Plan

## **ENDORSEMENT**

This Annual Implementation Plan, and associated budget, was developed in consultation with the school community and states the key priorities and strategies that meet school needs and departmental requirements.

Paul Stehbens Principal 19/ 2 /2019

Susan Bendtson P&C President 19/ 2 /2019 Barry Dittman Assistant Regional Director 25 / 03 /2019

1	FOCUS AREA	SCHOOL PRIORITIES 2019	IMPROVEMENT STRATEGIES AND ACTIONS 2017
	Successful Learners  Students engaging in learning and achievement, and successfully transitioning to further education, training and employment.	Know your Learners  Meet your learners' needs	Analyze Student Data  Implement and engage in regular reading and numeracy data discussions to inform improvement, guide teaching and prompt early intervention.  Further develop teacher expertise in data analysis to inform effective teaching and learning through APDP process.  Share whole school data with staff regularly.  All staff using Class Dashboard as a minimum source for student progress data.  Improve Student Attendance  Analyze trends in attendance data at the whole school, class and individual student level.  Implement both proactive (Incentive Scheme & Recognition) and reactive (Enforcement of Attendance) strategies to increase student attendance to or beyond 90%  Communicate and promote student attendance rates in the wider community through social media and newsletters.  Allocation of duites to specific staff around parent contact and student support to attend school.  Continuation of reward system and acknowledgment for consistent attendance.  ISS  Provide effective and efficient financial support to enable sustained school improvement  Provision of additional class teachers to reduce class sizes and provide additional support for curriculum development and teacher observations and feedback.  Provision of resources to support reading in Junior Secondary  Provision of staff to support students with mental health conditions  Provision of staff to support students with disabilities to engage with their learning goals.  Improve access to technology and connectivity to school resources through BYOx scheme and IT personnel.  Cater for Student Needs  Implement strategies to cater for students' academic, social and emotional needs  Engage full time Guidance Officer to support students with needs.  Engage additional staff to support addicalitate learning for students with learning difficulties or disabilities.  Create engaging learning opportunities for all students that ensures each student has the opportunity for success  Upper 2 Bands Priority  Ensure a variety of processes are in place to maximize the
			<ul> <li>Reading program to be implemented targeting year 8 students, increasing reading skills by equal to or more than 1 year of progress.</li> <li>Provide challenging learning experiences that further develop reading expertise</li> <li>Implementation of Writing program into year 7 for identified U2B students (Impact Centre)</li> <li>NAPLAN Strategy</li> <li>Complete a thorough interrogation of NAPLAN data - 2017 / 2018 in preparation for 2019 NAPLAN</li> <li>Identify and isolate a small number of developmental areas from NAPLAN analysis to help focus warm up activities in both numeracy and reading</li> </ul>
	Great People Teaching Quality Teachers employing high quality, evidence-based teaching practices	Develop Professional Knowledge	Implementation of the New QCE  Implement subjects as per the school plan  Provision of time for key teachers to plan and implement new subjects  Deputy Principal (Senior) to oversee deadlines are met  Heads of Department responsible for quality implementation of subjects  Provision of training for Study Coaches around New QCE rules  Release time for key teachers to continue training in specific subject areas.



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focused on success for every student	Develop Professional Practice	Australian Curriculum Priorities  Maintain Whole School Curriculum Plan (WSCP)  Unit Overviews developed for all units using generic template incorporating C2C units. Alignment from WSCP to unit overviews to unit plans  Literacy Priorities  Continue the use of a variety of teaching processes and resources e.g. 7 Steps to Writing, Sheena Cameron Implement cluster writing and reading framework Explicit Improvement Agenda to focus on Reading in year 8 Reading support for students below chronological reading age Reading support for students below chronological reading age Continue the use of a variety of quality teaching processes and resources to support the development of literacy skill e.g.: QAR, Sheena Cameron Comprehension Strategies, DEAR reading, guided reading.
		Support Mathematics HOD to focus directly on improving Numeracy and Mathematics skills in junior classes     Review of junior mathematics structure to ensure relevance and inclusion of higher order activities     Support for students identified as having Numeracy skills less than their chronological age.     Individual support for students on ICP's
		Pedagogical Framework  Provision of Specialist Teacher to focus on Pedagogy across the school.  Implement and refine newly developed Pedagogical Framework  Collaboratively work with HODs and key teachers to embed an overarching Pedagogical Framework based on ASOT  Investigate, implement and review implementation of Design Questions of the ASOT framework ensuring they are embedded in current practice.
		Develop opportunity for inter and intra-school moderation processes ensuring sound assessment practice     Triangulate A-E School Assessment Data against relevant data sets e.g. NAPLAN (reference OneSchool)     Identification of cluster moderations/PD     Liaise with panel members to ensure high quality assessment tasks allow for student to exhibit high levels of achievement in year 12
	Develop Professional Engagement	Engage in quality professional development and professional sharing via BPNs. Foster participation of whole of leadership team in improvement via discussions and participation. (Ensure whole of school leadership team involvement in professional learning activities relating to improvement priorities)
		Embed the DPF with all staff (teaching and non-teaching) ensuring alignment to school improvement priorities and individual needs.     Teaching staff Performance Plans align with AITSL: Australian Professional Standards for Teachers     Consultation and feedback structures are in place and occur in a timely manner (Once a term)     Use peer observations, feedback, differentiated coaching and learning -communities to improve teaching practices.     Implement processes to regularly monitor staff and personal wellbeing
Great People  Principal Leadership & Performance  School leaders delivering extraordinary and sustained improvement	Lead Teaching and Learning  Develop self and others Lead improvement, innovation and change	<ul> <li>Learning Communities</li> <li>Principal Performance Development Plan in place with ARD with clearly identified leadership focus.</li> <li>Lead and model learning to develop a shared belief that all students can learn and all teachers can teach.</li> <li>Develop localized structures that enable teachers to engage in discussion and analysis of effective teaching and learning.</li> <li>Enable teachers to engage in effective coaching and observation opportunities to improve teaching practices.</li> <li>Develop capacity amongst potential future leaders and provide opportunities for aspirants as they arise.</li> </ul>

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High Standards  School Performance  Schools achieving success through an intentional approach to improving the progress of every student.	Know your data  Know your strategies	Explicit Improvement Agenda Improvement in Reading in year 8  Additional resources provided for programs Time allocation to specifically focus on reading strategies Role descriptions created with each staff member knowing the role they play Engagement of additional teaching staff to develop and implement reading program in year 8 Regular data collection to ensure monitoring of progress Regular meetings to share data with administration and line management team Continue to use the STAR Reading Program to track progress of student reading ages.  Curriculum Teaching and Learning/ School Improvement Unit/ Discipline Audit Implement recommendations from latest audit report.  Internal Audit Implement strategies to fulfil internal audit requirements and recommendations  Opinion Survey Priorities Use the opinion survey data to respond to concerns in order to ensure better outcomes for students.
Engaged Partners Regional Support	Maintain alignment  Develop consistency  Scale up success	Alignment and Consistency Continue to develop opportunities to work with regional support staff and services. Develop opportunities for schools to work together to share knowledge and resources. Implement the recommendations from the School Improvement Unit as required.  Flying Start initiative Maintain opportunities to ensure the Junior Secondary initiative is successful. Develop a range of locally pertinent communication strategies that enable the sharing of information. Continue the fostering of strategies concerning staffing and resource allocations Implement 1:1 laptop program in year 7
Engaged Partners  Local decision making  Schools ensuring community needs are central to decision making processes, autonomy and accountability.	Embrace autonomy  Create partnerships	Partnerships Continue to work with regional support services to support and sustain school improvement Develop partnerships within and beyond the school that support student learning. Embrace opportunities to collaborate with local communities.  Parent and Community Engagement Strategy Promote parent participation in school events and provide opportunities for families to observe student learning and celebrate student achievement Use multiple communication channels to communicate with parents e.g. email, SMS, telephone, web portal and letter Provide programs and opportunities for parents to build their capacity to support their child's learning Actively seek and develop a wide range of community partnerships